

**Risks and benefits arising from the reorganization of scientific organizations:
experience of the St. Petersburg Federal Research Center RAS**

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Annotation. The problems of reorganization of academic institutes, possible risks and predictable benefits arising from the association of several research organizations are discussed. The results of the earlier reform in the field of higher education are considered, during which the integration of universities was also carried out. The main distinctive features of academic institutes that should be considered when combining them are presented. Most of the projects on the reorganization of institutes were carried out in the regions according to an organizational principle with the participation of institutes of various scientific fields in order to reduce their bureaucratic load and create new interdisciplinary divisions. Risks from restructuring are primarily related to reissuing licenses and in this regard, when choosing a base organization, the spectrum of licensed (production, scientific, educational, publishing, etc.) activities of each organization and their activity should be evaluated. The current academic institutes that are small in number have the risk of not being admitted to competitions for national project events, if absolute formal criteria will be applied. Now institutes and universities belong to the same ministry, but latter have a much larger budget and influence, so academic institutes alone cannot compete and should consider options for mutually beneficial cooperation or reorganization.

Key words: reorganization, academic institute, reform, risks, bureaucratization, federal research center

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